

Lake Superior Watershed Conservancy
Consolidated Financial Statements
For the year ended December 31, 2025

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Independent Auditor's Report

To the Members of Lake Superior Watershed Conservancy

Qualified Opinion

We have audited the accompanying consolidated financial statements of Lake Superior Watershed Conservancy (the Organization), which comprise the consolidated statement of financial position as at December 31, 2025, and the consolidated statements of operations and changes in net assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from contributions and other activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to contributions and other, excess (deficiency) of revenues over expenses, and cash flows from operations for the years ended December 31, 2025 and 2024, current assets as at December 31, 2025 and 2024, and net assets as at January 1 and December 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended December 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Sault Ste. Marie, Ontario
June 25, 2026

Lake Superior Watershed Conservancy

Consolidated Statement of Financial Position

December 31	2025	2024
Assets		
Current		
Cash	\$ 155,097	\$ 124,478
Accounts receivable (Note 2)	2,325	7,285
Prepaid expenses	3,509	3,769
	<u>160,931</u>	135,532
Capital assets (Note 3)	<u>729,245</u>	741,882
	<u>\$ 890,176</u>	<u>\$ 877,414</u>
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$ 32,694	\$ 15,382
Deferred revenue (Note 4)	89,123	61,914
	<u>121,817</u>	77,296
Net assets		
Unrestricted net assets	<u>768,359</u>	800,118
	<u>\$ 890,176</u>	<u>\$ 877,414</u>

The accompanying notes are an integral part of these financial statements.

Lake Superior Watershed Conservancy

Consolidated Statement of Operations and Changes in Net Assets

For the year ended December 31	2025	2024
Revenue		
Grants - Metis Nation of Ontario	\$ 20,984	\$ 39,494
Grants - New Horizons Grant for Seniors	-	9,697
Grants - Land Trust Alliance	-	10,067
Grants - Algoma Community Foundation Recovery Fund	-	25,022
Grants - Freshwater Future Grant	667	-
Contributions and other	73,159	58,372
Interest	139	135
	<u>94,949</u>	<u>142,787</u>
Expenses		
Advertising and promotion	-	1,308
Amortization	12,637	15,796
Bank charges	852	706
Consulting fees	-	44,668
Insurance	7,592	5,882
Licenses and fees	2,185	4,437
Meetings and conferences	2,774	4,036
Merchandise	340	1,253
Office	3,428	3,997
Professional fees	16,746	30,079
Property taxes	207	262
Supplies	1,739	3,116
Telephone	2,683	2,411
Training	386	209
Wages and benefits	68,232	52,492
	<u>119,801</u>	<u>170,652</u>
Deficiency of revenue over expenses from operations	(24,852)	(27,865)
Unrealized exchange gain (loss)	(6,907)	6,739
Deficiency of revenue over expenses	(31,759)	(21,126)
Unrestricted net assets, beginning of year	800,118	821,244
Unrestricted net assets, end of year	\$ 768,359	\$ 800,118

The accompanying notes are an integral part of these financial statements.

Lake Superior Watershed Conservancy

Consolidated Statement of Cash Flows

For the year ended December 31	2025	2024
Cash flows from operating activities		
Deficiency of revenue over expenses	\$ (31,759)	\$ (21,126)
Item not involving cash		
Amortization	12,637	15,796
	(19,122)	(5,330)
Changes in non-cash working capital balances		
Accounts receivable	4,960	757
Prepaid expenses	260	(1,010)
Accounts payable and accrued liabilities	17,312	3,819
Deferred revenue	27,209	(13,778)
Increase (decrease) in cash during the year	30,619	(15,542)
Cash, beginning of year	124,478	140,020
Cash, end of year	\$ 155,097	\$ 124,478

The accompanying notes are an integral part of these financial statements.

Lake Superior Watershed Conservancy

Notes to Consolidated Financial Statements

December 31, 2025

1. Significant accounting policies

Nature of Operations	Lake Superior Watershed Conservancy is incorporated under the Canada Not-For-Profit Act without share capital and is a registered charity under the Income Tax Act. The organization is exempt from income taxation under section 149(1)(f) of the Income Tax Act. Its purpose is to conserve and protect the Lake Superior watershed.						
Basis of Accounting	The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.						
Basis of Consolidation	The organization controls Lake Superior Watershed Conservancy Inc., since the organization appoints and shares a Board of Directors with Lake Superior Watershed Conservancy Inc. Lake Superior Watershed Conservancy Inc. was established to raise funds for the use of the organization for its charitable activities in the United States. Lake Superior Watershed Conservancy Inc. is incorporated in the State of Michigan and is classified as a Public Charity in the US Internal Revenue Code. Lake Superior Watershed Conservancy Inc. has been consolidated in the organization's financial statements.						
Revenue Recognition	The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.						
Capital Assets	Capital assets are recorded at cost less accumulated amortization. Amortization, based on the estimated useful life of the asset, using the diminishing line basis, is as follows: <table><tr><td>Boardwalk</td><td>20%</td></tr><tr><td>Dock</td><td>20%</td></tr><tr><td>Equipment</td><td>20%</td></tr></table>	Boardwalk	20%	Dock	20%	Equipment	20%
Boardwalk	20%						
Dock	20%						
Equipment	20%						
Financial Instruments	Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, they are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired.						
Foreign Currency Translation	Foreign currency accounts are translated to Canadian dollars as follows: At the year end date, revenues and expenses are translated into Canadian dollars by the use of the average exchange rate for the year. At the year end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at that date. The resulting net foreign exchange gain or loss is included in income in the current period.						

Lake Superior Watershed Conservancy

Notes to Consolidated Financial Statements

December 31, 2025

1. Significant accounting policies (continued)

Contributed Services A number of volunteers contribute a significant amount of hours to assist the organization in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Use of Estimates The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

2. Accounts receivable

	2025	2024
Trade	\$ -	\$ 2,816
Government receivables	2,325	4,469
	<u>\$ 2,325</u>	<u>\$ 7,285</u>

3. Capital assets

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 678,700	\$ -	\$ 678,700	\$ -
Equipment	84,020	63,294	84,020	58,112
Dock	33,763	21,317	33,763	18,205
Boardwalk	47,128	29,755	47,128	25,412
	<u>\$ 843,611</u>	<u>\$ 114,366</u>	<u>\$ 843,611</u>	<u>\$ 101,729</u>
Net book value		<u>\$ 729,245</u>		<u>\$ 741,882</u>

Lake Superior Watershed Conservancy

Notes to Consolidated Financial Statements

December 31, 2025

4. Deferred revenue

	<u>2025</u>	<u>2024</u>
Metis Nation	\$ 27,459	\$ -
Freshwater Futures	3,584	4,251
Other	<u>58,080</u>	<u>57,663</u>
	<u>\$ 89,123</u>	<u>\$ 61,914</u>

5. Financial instrument risk

The organization's management monitors, evaluates and manages the principal risks assumed with financial instruments on a daily basis. The risks that arise from transacting financial instruments include liquidity risk and currency risk.

Liquidity risk

Liquidity risk arises from the organization's management of accounts payable and accrued liabilities. It is the risk that the organization will encounter difficulty in meeting its financial obligations as they fall due.

Currency risk

Currency risk arises from the organization's financial instruments denominated in U.S. dollars. It is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Canadian dollar equivalent of these balances are:

Bank	\$ 128,816
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There have been no changes in the risks since the prior year.